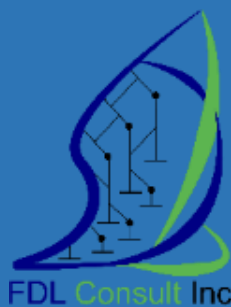


**Economic Planning Division/Ministry of Finance,
Economic Planning and Information
Technology**

Environmental and Social Management Plan

Belair Clinic

FDL Consult Inc



MAY 2025



Project Information

Assignment Title & Location (Country)	Consultancy Services for the Design and Supervision of Selected Facilities to be Upgraded to SMART Facilities, St. Vincent and the Grenadines	
Client:	Economic Planning Division/Ministry of Finance, Economic Planning, and Information Technology	
Implementing Agency	Public Sector Investment Monitoring Programme	
Client's Reference:	OECS Regional Health Project; SVGRHP-C-LCS-6	
Contract Title & Form:	Contract for Consultant's Services No: 2415/2022; Lump-Sum	
Funding:	International Development Association (IDA)[World Bank]	
Engineering Consultant:	FDL Consult Inc.	
Consultant's Reference:	IP-2207.14-VCT-DS-SMART Facilities	
Deliverable: <u>ToR Reference</u> 3. Scope of Services Phase 1 f)	Final Environmental and Social Management Plan for the Upgrading of the Belair Health Centre	
	Prepared by:	FDL Consult Inc
	Approved by:	Gilbert Fontenard (Project Director, FDL)
	Document Version ID:	v01/July-2024
	Submission Date:	03 June 2025
	Submitted to:	Recardo Frederick Director of Economic Planning Ministry of Finance, Economic Planning, and Information Technology Email: cenplan@svgcpd.com

TABLE OF CONTENTS

Project Information.....	
Abbreviations	v
1 Introduction	1
1.1 Objectives of the ESMP	1
1.2 Project Description	2
1.2.1 Location and Condition of the Belair Health Centre.....	2
1.2.2 Proposed Project Activities	3
2 Legal and Regulatory Framework.....	4
2.1 National Legislation.....	4
2.2 World Bank Environmental and Social Safeguard Policies	6
2.2.1 World Bank Operational Policy	6
2.3 International Treaties and Conventions.....	7
2.4 Roles and Responsibilities (Institutional Frameworks)	8
3 Potential Environmental and Social Impacts.....	10
3.1 Impact Rating	10
3.2 Potential Physical Impacts.....	11
3.3 Potential Social impacts	14
4 Mitigation Measures and Monitoring Plan for Environmental and Social Impacts ...	16
4.1 Environmental Impacts-Mitigation Measures & Implementaion Schedule	16
4.2 Social Impacts- Mitigation Measures & Implementation Schedule	19
5 Project Management and Institutional Arrangements	21
5.1 Reporting, Review and Verification Procedures	23
5.2 Institutional Structure	24
6 Stakeholder Engagement	26
6.1 Objective of Stakeholder Engagement	26
6.2 Stakeholder Identification.....	27
6.3 Stakeholder Engagement Register	28
6.4 Grievance Redress Mechanism	29
6.5 Project Grievance Redress Procedure.....	30
7 Other Management Plans and Protocols	33
7.1 Community Health and Safety (CHS)	33
7.2 Occupational Health and Safety Protocols	33
7.3 Waste Management Plan.....	34
7.3.1 Objectives.....	34
7.3.2 Waste Classification and Disposal Method.....	34
APPENDIX A-SAMPLE GRIEVANCE INTAKE FORM.....	36
APPENDIX B - SAMPLE PUBLIC DISCLOSURE FORM.....	39
APPENDIX C – SAMPLE ACCIDENT REPORT FORM.....	40

TABLE OF TABLES

Table 1: National Legislation	4
Table 2: World Bank Project Categories.....	6
Table 3: International Treaties and Conventions.....	8
Table 4: Impact Rating Matrix	10
Table 5: Potential Physical Impacts.....	13
Table 6: Potential Social Impacts	14
Table 7: Mitigation Measures and Implementation Schedules for Environmental Impacts	16
Table 8: Environmental Monitoring Plan	17
Table 9: Mitigation Measures and Implementation Schedules for Social Impacts	19
Table 10: Social Monitoring Plan.....	20
Table 11: Roles and Responsibilities	22

TABLE OF FIGURES

Figure 1: Belair Health Centre Site Layout and Relative Location	3
Figure 2: Project Management Structure/Hierarchy	21
Figure 3: Grievance Redress Procedure	30

Abbreviations

Acronym	Meaning
CBO	Community Based Organisation
CO₂	Carbon Dioxide
CWSA	Central Water and Sewerage Authority
EA	Environmental Assessment
ESF	Environmental and Social Framework
ESHS	Environmental, Social, Health and Safety
ESIA	Environment and Social Impact Assessment
ESMP	Environment and Social Management Plan
ESS(s)	Environmental and Social Standard/Standards
EU	European Union
GIF	Grievance Information Form
GoSVG	Government of St. Vincent and the Grenadines
GRC	Grievance Redress Committee
GRM	Grievance Redress Mechanism
ILO	International Labour Organisation
MOHWE	Ministry of Health, Wellness, and the Environment
MTW	Ministry of Transport, Works, Lands and Surveys, and Physical Planning
NEMO	National Emergency Management Organisation
NGO	Non-government Organisation
OHS	Occupational Health and Safety
PPA	Project Affected Persons
PPE	Personal Protective Equipment
PPU	Physical Planning Unit
PSIPMU	Public Sector Investment Project Monitoring Unit
PWD	People with Disability
SVG/VCT	St. Vincent and the Grenadines
SWMU	Solid Waste Management Unit
ToR	Terms of Reference
WB	World Bank

1 INTRODUCTION

St. Vincent and the Grenadines (SVG) has received funds from the World Bank to support the Organisation of East Caribbean States (OECS) Regional Health Project (ORHP –SVG). Within the ambit of the ORHP-SVG Project, the Belair Health Centre is one of multiple health facilities targeted to be upgraded, to improve its resilience to climate change and extreme weather conditions as well as become universally accessible to all users, including persons with disabilities. The project is being implemented by the Public Sector Investment Project Monitoring Unit (PSIPMU) within the Ministry of Finance, Economic Planning, and Information Technology with technical support from the Ministry of Health, Wellness, and the Environment (MOHWE) to improve the country's preparedness in dealing with public health emergencies.

A critical aspect of strengthening national emergency management and response capacities is the ability to respond swiftly and effectively to outbreaks, threats, manmade and natural disasters exacerbated by climate change. In this regard the government desires to strengthen the health facilities to reduce the country's vulnerability to natural disasters while reducing its health carbon footprint by ensuring that the health facilities are 'SMART' – more resilient, safe, and 'GREENER'.

FDL Consult Inc. (FDL) was awarded a consultancy services contract for the design and supervision of the Belair Health Centre upgrading works, to meet the SMART (A70) standard as defined by PAHO's SMART Health Facility guidelines and SMART Hospital Toolkit. FDL's services [Terms of Reference (ToR) 3. Scope of Work, Phase 1 f)], include the development of an Environmental and Social Management Plan (ESMP).

1.1 Objectives of the ESMP

This Environmental and Social Management Plan (ESMP) outlines the agreed measures to be taken during project implementation, the actions required for implementation, the allocation of institutional responsibilities, cost and implementation schedule showing links with the overall project implementation plan as well as the associated, performance monitoring and reporting procedures. The ESMP is intended to:

- 1) Align the project with applicable national environmental and social legal requirements and the World Bank's (WB's) Safeguards Requirement.
- 2) Outline the mitigating/enhancing, monitoring, consultative and institutional measures required to prevent, minimise, mitigate, or compensate for adverse environmental and social impacts, or to enhance the project's beneficial impacts.
- 3) Address capacity building requirements to strengthen occupational health and safety (OHS) requirements where necessary.
- 4) Provide guidance on how to manage environmental, social, health and safety (ESHS) risks in all phases of the project cycle.
- 5) Ensure that construction activities comply with legal requirements and the WB's Safeguard Policies.
- 6) Ensure the safety of persons living and working in proximity to the project area.

1.2 Project Description

1.2.1 Location and Condition of the Belair Health Centre

Belair Health Centre is situated in the parish of St. George in the southernmost portion of the island of St. Vincent adjacent to the main road that leads to Gomea. It is housed in an aged building (reportedly constructed in 1945) and more recently renovated in 2005.

Some key community service structures and other features shown in **Figure 1** are relatively close to this health clinic. The Belair post office is housed in the same building while the Belair Government School is located to the south of the building. It is surrounded by a chain link wire fence with a very narrow vehicular entrance on the west. The eastern side of the fence opens unto the main road serving the area. The portion of the fence separating the school from the clinic is less than ten feet from both buildings with a small gate in the fence.

Figure 1: Belair Health Centre Site Layout and Relative Location



Overall, the existing building is in generally moderate to good condition with some external cracks. It is fitted with modern hurricane impact resistant windows, panel doors and a timber framed hip roof, albeit inadequately secured. However, to conform to international health facility standards inter alia for health and safety, and to PAHO's SMART A70 standards some internal remodelling and resizing are necessary, in addition to expansion, retrofitting and incorporation of basic requirements for access control, energy and water efficiency, universal user access and ambulance access, among others.

1.2.2 Proposed Project Activities

To meet the SMART A70 standard as defined by PAHO, the following modifications are required:

- 1) Building expansion with new parking facility
- 2) Internal remodelling
- 3) Demolition and disposal of existing floor
- 4) Replacement of existing septic tanks
- 5) Installation of rainwater harvesting system
- 6) Reconstruction of perimeter fence
- 7) Installation of PV system and solar heaters
- 8) Improvement to fire safety, security and telecommunications systems.

2 LEGAL AND REGULATORY FRAMEWORK

Development projects in St. Vincent and the Grenadines fall under the purview of the Project Unit in the Ministry of Finance, Economic Planning, and Information Technology which has safeguards and fiduciary responsibilities. Other ministries of government have varying roles and responsibilities guided by the laws of St. Vincent and the Grenadines. This section of the report presents a synopsis of the roles and responsibilities of the ministries relevant to this project and the laws that guide the execution of their duties. By virtue of the financing provided by the World Bank for this project, its Safeguard Policies are applicable to the ESMP.

2.1 National Legislation

The laws of St. Vincent and the Grenadines that are relevant to this project are distilled in **Table 1**.

Table 1: National Legislation

Legislation	Description and relevance
Town and Country Planning Act, 1992	Guides planning in St. Vincent and the Grenadines. Under this Act, the Physical Planning Unit (PPU) has the legal authority for environmental management in general, including the evaluation of the need for and level of EIA requirements. The PPU is also responsible for the orderly development of lands.
Land and Surveyors Act, 1973	Mandates that each parcel or piece of land for which a survey plan has been prepared be registered with the Department of Lands and Surveys. The Act authorises the Chief Surveyor to manage the rental and sale of all state/crown lands and to prepare and publish official land maps of SVG.
Central Water and Sewerage Act, 1978, amended in 1992	Makes provision for the conservation, control, apportionment, and use of water resources of SVG.
Waste Management Act, 2000	Established the Solid Waste Management Unit (SWMU) in November 1999 which is responsible for the management, including collection and disposal, of solid waste in SVG.
Public Health Act, 1977	Regulates environmental health issues, including monitoring of communicable diseases in SVG and provides remedies for same.
Public Health (Amendment) Act, 2020	Revises and strengthens the powers of health officers regarding communicable diseases and remedies to be enacted in the case of non-compliance.
Litter Act, 1991	Makes provisions for the control of indiscriminate disposal of waste.

Legislation	Description and relevance
Wages Councils Act, 1953	Provides for the establishment of wages councils and the making of wages council orders. Wages regulations address minimum wage, hours of work, overtime wages, vacation and sick leave, maternity leave, health, and safety.
Accidents and Occupational Diseases (Notification) Act, 1952	Places a legal obligation on the employer to inform the Labour Commissioner in writing on the prescribed form, any accident involving any worker that arises out of and in the course of employment and which causes loss of life or serious bodily injury or disables a worker. The employer is also obligated to inform the Labor Commissioner of any occupational disease which he/she reasonably believes or suspects to have occurred among workers employed by him. The Act also provides protection for the employee against arbitrary dismissal or refusal to hire workers based on race, colour, sex, marital status, pregnancy, religion, political opinion, nationality, or social origin.
Protection of Employment Act, 2003	Provides for the maintenance and promotion of good employment relationships between employers and employees. It also addresses matters of severance and settlement of disputes.
Equal Pay Act, 1994	Provides for the removal and prevention of discrimination, based on the sex of the employee, in the rates of remuneration for males and females in paid employment, and for all incidental matters.
Employment of Women, Young Persons and Children Act, 1935	Regulates the employment of women, young persons and children in industrial undertakings and on ships in accordance with the following International Labor Organization (ILO) Conventions: Minimum Age (Industry) Convention (Revised) 1937; Night Work of Young Persons (Industry) Convention 1919; and the Night Work (Women) Convention 194.
The Employers and Servants Act, 1937	Requires wages to be paid by the employer to the worker only in money and the payment of wages is to be made at intervals not exceeding fourteen days.
National Insurance Act, 1986	Regulates employees' contributions to the National Insurance Services (NIS) for workers' benefits.
Wages Regulations (Industrial Workers) Order, 2008	Sets out the minimum wage to be paid to a security worker and specifies the hours of work, overtime, vacation leave, sick leave and maternity leave in the Schedule to the Order. Repeals the Wages Regulation (Industrial Workers) Order, 2003.
Wages Regulation (Workers in Offices of Professional Order, 2008	Sets out the minimum wage to be paid to a worker in the office of a professional (doctors, lawyers, accountants, architects, contractors, engineers, tax consultants, data entry firms, shipping agencies, custom brokers, insurance companies, secretarial services etc.) and specifies the hours of work, overtime, vacation leave, sick leave, and maternity leave in the Schedule to the Order. Repeals the Wages Regulation (Workers in Office of Professionals) Order, 2003.

2.2 World Bank Environmental and Social Safeguard Policies

This Project is funded by the World Bank (WB) and implemented by the Public Sector Investment Project Monitoring Unit within the Ministry of Finance Economic Planning and Information Technology with technical support from the Ministry of Health, Wellness and the Environment (MOHWE).

2.2.1 World Bank Operational Policy

Under OP4.01 the Bank will undertake environmental screening of each proposed project to determine the appropriate extent and type of environmental assessment required. Proposed projects are classified into one of four categories, depending on the type, location, sensitivity, and scale of the project and the nature and magnitude of its potential environmental impacts. The categories of potential environmental impacts are classified as A, B, C and FI, as described in **Table 2**.

Table 2: World Bank Project Categories

Category	Description
Category A	Category A project is likely to have significant adverse environmental impacts that are sensitive, diverse, or unprecedented. These impacts may affect an area broader than the sites or facilities subject to physical works. The environmental assessment (EA) for a Category A project examines the project's potential negative and positive environmental impacts, compares them to those of feasible alternatives (including the "without project" scenario), and recommends any measures needed to prevent, minimise, mitigate, or compensate for adverse impacts and improve environmental performance. For a Category A project, a borrower is responsible for preparing an Environmental Impact Assessment (or a suitably comprehensive regional or sectorial EA).
Category B	Category B project has potential adverse environmental impacts on human populations or environmentally important areas, including wetlands, forests, grasslands, and other natural habitats - which are less adverse than those of Category A projects. These impacts are site specific; few if any of them are irreversible; and in most cases mitigation measures can be designed more readily than for Category A projects.
Category C	Category C project is likely to have minimal or no adverse environmental impacts. Beyond screening, no further EA action is required.

Category	Description
Category FI	Category F or FI project involves investment of Bank funds through a financial intermediary, in subprojects that may result in adverse environmental impacts.

Operational Policy 4.04 on Natural Habitats seeks to ensure that World Bank-supported infrastructure and other development projects consider the conservation of biodiversity, as well as the numerous environmental services and products which natural habitats provide to human society. The policy strictly limits the circumstances under which any Bank-supported project can damage natural habitats (land and water areas where most of the native plant and animal species are still present).

Operational Policy BP 4.11 on Physical Cultural Resources seeks to avoid, or mitigate, adverse impacts on cultural resources from development projects that the World Bank finances. Cultural resources are important as sources of valuable historical and scientific information, as assets for economic and social development, and as integral parts of a people's cultural identity and practices. The loss of such resources is irreversible, but fortunately, it is often avoidable.

Physical cultural resources are defined as movable or immovable objects, sites, structures, groups of structures, and natural features and landscapes that have archaeological, paleontological, historical, architectural, religious, aesthetic, or other cultural significance. Physical cultural resources may be located in urban or rural settings, and may be above or below ground, or under water. Their cultural interest may be at the local, provincial, or national level, or within the international community.

2.3 International Treaties and Conventions

St. Vincent and the Grenadines is signatory to and participates in several international conventions and treaties designed to formalise international cooperation on regional and global social protection strategies and protection of the environment; the conventions and treaties most relevant to this project are presented in **Table 3**.

Table 3: International Treaties and Conventions

Treaty/Convention	Purpose/Relevance
Convention concerning the Discrimination in Respect of Employment and Occupation	To declare and pursue national policy designed to promote, by methods appropriate to national conditions and practice, equality of opportunity and treatment in respect of employment and occupation, with a view to eliminating any discrimination in respect thereof.
Convention of the Elimination of All Forms of Discrimination against Women	To end discrimination against women in all areas of life. It defines what constitutes discrimination against women and sets up an agenda for national action to end such discrimination.
Convention on the Rights of Persons with Disabilities	To promote, protect and ensure the full and equal enjoyment of all human rights and fundamental freedoms by all persons with disabilities, and to provide respect for their inherent dignity.
United Nations Convention on Biological Diversity (UNCBD)	Conceived as a practical tool for translating the principles of Agenda 21 into reality, the convention recognizes that biodiversity is more than plants, animals and micro-organisms and their ecosystems – it is also about people and our need for food security, medicine, clean air and water, shelter, and a clean healthy environment in which to live.
United Nations Framework Convention on Climate Change (UNFCCC)	The Convention seeks to stabilize greenhouse gas concentrations "at a level that would prevent dangerous anthropogenic (human induced) interference with the climate system. Such a level should be achieved within a time-frame sufficient to allow ecosystems to adapt naturally to climate change, to ensure that food production is not threatened, and to enable economic development to proceed in a sustainable manner."
United Nations Convention to Combat Desertification (UNCCD)	A Convention to combat desertification and mitigate the effects of drought through national action programs that incorporate long-term strategies supported by international cooperation and partnership arrangements.

2.4 Roles and Responsibilities (Institutional Frameworks)

Built in redundancy and misunderstanding of legal mandate may appear as overlapping of responsibilities in the execution of environmental duties in SVG. For this reason and to facilitate the smooth execution of this project the following roles and responsibilities are delineated.

The **Ministry of Finance, Economic Planning, and Information Technology** through its Public Sector Investment Project Monitoring Unit (PSIPMU) is responsible for project implementation specifically safeguards and fiduciary responsibilities.

The Town and Country Planning Act # 45 of 1992 makes the **Physical Planning Department** of the Ministry of Housing, Informal Human Settlement, Lands and Surveys responsible for the orderly development of lands including subdivision and the construction of infrastructure. The Physical Planning Board will review the planning applications including engineering drawings and environmental and social impact assessments (ESIA) and authorise the execution of the project if the plan is approved.

The Physical Planning UNIT (PPU) also has a monitoring role, which includes conducting site visits to ensure compliance with the approved development plan.

The **Ministry of Health, Wellness and Environment (MoHWE)** has the overall mandate for the management of public health issues in SVG including monitoring of communicable diseases. MoHWE's role in the project includes providing technical support to the PSIPMU, on matters not limited to the internal space layout and the schedule of accommodation in the upgraded facility, temporary relocation of the clinic's services during construction. MoHWE will also be involved in monitoring along with the PPU to ensure compliance with emergency requirements as per the national emergency plan and will guide the Health and Safety Officer designated by the Contractor, including responding to reported or suspected matters of public health risks.

The **Ministry of Agriculture, Forestry, Fisheries, Rural Transformation, Industry and Labour** is responsible for the formulation, articulation and implementation of all policies and plans relating to agriculture, forestry, fisheries, rural transformation, industry, and labour.

Ministry of Transport and Works, Lands and Surveys and Physical Planning (MTW) is the lead agency within GoSVG for the planning, construction, and operation of all government infrastructure projects. Maintenance of road infrastructure is the responsibility of the **Roads, Buildings, and General Services Authority (BRAGSA)**.

Land and Surveys (and Physical Planning) is responsible for the approval of plans and preparation of GIS hazard maps as well as regulation of land tenure.

The **National Emergency Management Organization (NEMO)** is a statutory agency with responsibility for "coordinating disaster management in the state". The National Emergency Council, the National Emergency Executive Committee and District Disaster Management

Committees are the key organs of NEMO. In the event of major accidents like structural collapse, landslides or flooding in the project area, NEMO will be a key response agency.

The **Central Water and Sewerage Authority (CWSA)** is a statutory agency with responsible for the production and distribution of potable water in St. Vincent and for waste management in SVG, and advises on the improvement, preservation, conservation and utilisation of the country's water resources.

3 POTENTIAL ENVIRONMENTAL AND SOCIAL IMPACTS

3.1 Impact Rating

In evaluating the impacts, consideration is given to the magnitude of the impact, its duration, and receptor sensitivity (defined in matrix in **Table 4**) and a rating (**low, moderate, or large**) is assigned. Impacts that last for periods less than one month are considered **short term**, impacts that last for the duration of the project (less than one year) are considered **medium term** and any impact that persists beyond the construction phase is considered **long term**.

Table 4: Impact Rating Matrix

		Impact Magnitude (Degree of change)				
		No change	Low	Moderate	Substantial	High
Receptor Sensitivity Value	High	Neutral	Low to moderate	Moderate to Substantial	Substantial to High	High
	Substantial	Neutral	Low	Moderate	Substantial	High
	Moderate	Neutral	Low	Low	Moderate	Substantial
	Low	Neutral	Neutral	Neutral Low to	Low	Low to Moderate
	Negligible	Neutral	Neutral	Neutral Low to	Neutral to Low	Low

3.2 Potential Physical Impacts

The building under consideration is in the Belair community in the southeast volcanic centre, one of four volcanic centres in St. Vincent. This is the most stable section of the island; less prone to land slippage and in the 'green zone' furthest away from the impact of La Soufriere Volcano.

The proposed work programme /project activities include renovating the general building infrastructure including expanding, remodelling the interior, demolishing, and disposing of the existing floor, windows and doors, installation of a new septic system, reconstructing the existing perimeter fence and parking area and the installation of fire and security systems.

On examination of the site location vis-à-vis the proposed work programme, the environmental impacts identified hereafter and summarised in

Table 5 are likely to occur.

1. Demolition works will produce a variety of **waste** including wood, glass and concrete fragments of various sizes, **dust, and noise**.
2. Renovation and upgrading works could generate **biomedical waste** as some equipment, tools and expired or exposed chemicals may need to be discarded. All disposal must be done at approved sites and in accordance with national waste management practices.
3. Excavation works have similar effects to demolition producing **dust, noise and loose topsoil/spoil**. Additionally, there could be inadvertent damage to historic or archaeological structures.
4. **Traffic impacts** may be manifested as **degradation of road infrastructure and traffic delays**. Heavy trucks and equipment will also produce dust and smoke/exhaust fumes. The clinic is adjacent to the main community road that leads to Gomea, Fenton and Daphne further inland. This main road is in good condition but the side road that serves the vehicular entry to the clinic is in a state of disrepair.
5. The anticipated concrete works could produce **dust and consume significant quantities of water** for mixing concrete, washing tools and machinery and possibly for dust mitigation.

6. Because the perimeter wall abuts the community access road, demolition of the wall and the movement of heavy equipment to the project site could result in **temporary road closure** with its attending inconveniences.
7. **Occupational health and safety risks** to workers, pedestrian and vehicular traffic and the adjacent school community (students, teachers, ancillary workers, parents, and other visitors to the school) could result.

Table 5: Potential Physical Impacts

Project Activity	Impact	Description and Consequence of Impact	Level of Impact	Duration
Demolition works	<ul style="list-style-type: none"> Waste generation Air pollution Noise 	Breaking walls and floors, removing windows and doors, repairing perimeter fence will generate copious amounts of waste, dust, and noise. Waste disposal must meet national standards.	Moderate	Short term
Excavation for new septic systems and appropriately sized drains and footing for fencing walls	<ul style="list-style-type: none"> Dust Noise Waste generation OHS challenges 	Quarrying has significant erosion potential and situations that can result in OHS challenges.	Moderate	Short term
Sourcing aggregate and building materials	<ul style="list-style-type: none"> Erosion Sedimentation of stream Dust Noise Increased traffic OHS risks 	Quarrying has significant erosion potential and situations that can result in OHS challenges.	Major	Medium term
Transporting construction material	<ul style="list-style-type: none"> Greenhouse gas (CO2) production. Traffic increase Damage to road infrastructure Noise Dust 	Trucking from outside of the project area would require a traffic management plan to reduce or avoid traffic impact especially crossing school zones.	Moderate to Major	Medium term
Mixing cement	<ul style="list-style-type: none"> Dust Water consumption 	Concrete for the floor and parking area would likely come from a batching plant, location unknown at this time. The location will determine the impact.	Low to Moderate	Short term
Transporting construction material and waste; Demolition and construction of perimeter fence.	<ul style="list-style-type: none"> Disruption to community traffic and farmers moving inputs and produce to and from their farms. 	Traffic disruption hinders normal flow of traffic and including the movement of farmers and farm produce.	The traffic impact will be negative. Rating is moderate.	Medium to long term
General works	<ul style="list-style-type: none"> OHS risks 	The proximity of the Belair Government School (less than	Negative and Moderate.	Medium term.

Project Activity	Impact	Description and Consequence of Impact	Level of Impact	Duration
		20 feet away) exposes the school community to environmental impacts including noise, dust, accidents, and waste.		These impacts will last for the duration of the project

3.3 Potential Social impacts

The school community, community residents, small business operators, workers and visitors to the area may be impacted by the project activities. These social impacts are captured in the following paragraphs and in **Table 6**.

The proposed project activities will make it impossible for the clinic to operate from its present base. It would therefore be necessary to establish temporary places of operation for both the clinic and the post office.

During the construction phase, homes, businesses, and institutions in proximity to the clinic would be exposed to **health and safety impacts** including noise, dust, and increased waste generation. Project employees may also experience **occupational health safety impacts** due to inadequate and/ or improper use of personal protective equipment (PPE), mishandling of equipment, unsafe working conditions, continuous exposure to high levels of noise, fumes and dust. Unauthorised access could add to health and safety issues and should discouraged /prevented.

Some positive **livelihood impacts** are likely to result from the project. Residents of the community may gain employment directly from the project and or indirectly through linked industries such as suppliers of construction materials and protective gear. Community members may also have an opportunity to supply (sell) food and drinks to workers on the project.

Table 6: Potential Social Impacts

Project Activity	Impact	Description and Consequence of Impact	Level of Impact	Duration
General works	<ul style="list-style-type: none"> Accidents, trip and fall. OHS challenges. Waste generation 	Construction works expose workers to heavy equipment, uneven work surfaces which can result	Negative impact. Moderate to Major	Long term

Project Activity	Impact	Description and Consequence of Impact	Level of Impact	Duration
		<p>in injury, loss of life and limb.</p> <p>Noise and dust from demolition and construction may require closure of sections of the school or the entire school resulting in loss of instructional time and parents having to find day care for their children.</p> <p>A variety of waste including biomedical waste would be generated.</p>		
Employing workers	<ul style="list-style-type: none"> Increased livelihood opportunities Income generation 	Job creation improving the circulation of money in the area.	Positive impact. Moderate	Medium term
Construction works – excavation, building activities erecting walls, replacing roof, windows, doors	<ul style="list-style-type: none"> Traffic delays Loss of medical services generally provided by the clinic. Disruption to school operations 	<p>Temporary closure/relocation of the clinic and the post office. Dust and noise create a nuisance.</p> <p>Temporary closure of school may be required.</p>	<p>Negative impact.</p> <p>Low to Moderate for traffic and community activities.</p> <p>High for the school.</p>	Medium term
Operational Phase	<ul style="list-style-type: none"> Improved physical structure and structural resilience. Increased access for persons with disabilities. Improved functional layout for greater efficiency. 	The renovation will give rise to an improved building with a higher SMART score and aligned with health care facility standards	Positive major impact	Long term

4 MITIGATION MEASURES AND MONITORING PLAN FOR ENVIRONMENTAL AND SOCIAL IMPACTS

4.1 Environmental Impacts-Mitigation Measures & Implementaion Schedule

In **Table 7** below, mitigation measures are provided for the environmental impacts presented in section 3-Potential Environmental and Social Impacts. The implementation guidelines for these mitigation measures – that is, who is responsible, how, when and where to undertake the monitoring - are provided in **Table 8**.

Table 7: Mitigation Measures and Implementation Schedules for Environmental Impacts

Potential Environmental Impact	Mitigation Measure	Schedule of Implementation	Responsible Party
Generation of Solid Waste	Waste generation is inevitable since this project includes demolition works. Some construction waste will be reused, and the remainder taken to an approval disposal site.	When demolition begins.	Contractor
Biomedical waste	Risk assessment should be done by the Waste Management Officer and the Infection Control Officer in the MoHWE (as part of MoHWE's technical support) before waste is removed. Waste must be removed in colour coded bag and workers must be appropriately dressed as specified by SVG Biomedical Waste Management Plan.	During construction	Contractor with the supervision of MoHWE's Waste Management Officer
Dust pollution	Cover and or sprinkle all dust source.	During demolition and construction	Contractor
Noise pollution	All construction equipment must be fitted with appropriate abatement devices. There must be no idling of trucks or equipment on the project site. Isolate and enclose major noise source.	All project phases	Contractor
Traffic disruption	Institute a traffic management plan and station traffic wardens at strategic locations.	All project phases	Contractor
Damage to road infrastructure	Trucks must carry load appropriate to their axel weight and not use road shoulders.	During construction	Truck driver
Increased water use	Consider water extraction from the nearby stream if construction is happening in the dry season.	During construction	Contractor

Table 8: Environmental Monitoring Plan

Environmental Parameter to be Monitored	Mitigation Measure	Location	Measurement	Frequency	Responsible Party
Air quality	<ul style="list-style-type: none"> Apply water spray to the construction surface. Cover dust source (fines). Trucks carrying aggregate or similar material should have their sides secured and the cargo securely covered. No burning of waste on project site. 	Along the road and on the project site	<ul style="list-style-type: none"> Site inspection Monitoring particulate matter in air using monitoring equipment 	Weekly	Contractor's designated Environmental Officer
Noise level	<ul style="list-style-type: none"> Select equipment with recommended noise level. No idling of vehicles on site. Ensure vehicles are fitted with manufacturers' mufflers and silencers. Isolate and enclose noise source to the extent possible. 	<p>Along the road and at the construction site.</p> <p>At the school.</p>	Measuring noise level using noise meter	Fortnightly	Contractor's Environmental Officer
Soil erosion where aggregate is extracted	<ul style="list-style-type: none"> Use only approved borrow pits. Keep drains clear 	At the borrow pit.	<p>Site inspection</p> <p>Visual observation.</p> <p>Check project log.</p>	During construction	PSIPMU and Contractor's Health and Safety Officer
Solid waste management	<ul style="list-style-type: none"> Proper containment and disposal of all waste. Implement waste management plan. Maintain a disposal log and use only certified/approved waste management contractors. 	At the construction site and adjacent communities	Visual observation	Weekly	Contractor's Environmental Officer
Biomedical	<ul style="list-style-type: none"> Store in colour coded bags. Practice waste management protocol 	At the clinic and during transportation	<p>Disposal log</p> <p>inspection.</p>	As necessary	MoHWE's Waste Management

Environmental Parameter to be Monitored	Mitigation Measure	Location	Measurement	Frequency	Responsible Party
waste	contained in SVG biomedical waste plan (proper storage, workers safety using PPE, inspection and logging of waste disposed at appropriate site).				Officer and Contractor's Health and Safety Officer.
Traffic delays	<ul style="list-style-type: none"> Trucking services should avoid peak traffic hours. No parking of project related vehicles on the road in the community. 	On the connecting roadway	Visual observation	Daily	Contractor's Environmental Officer
Water consumption	<ul style="list-style-type: none"> Practice rainwater harvesting Store water to avoid competing with domestic users. 	On the project site.	Site inspection	Weekly	Contractor

Mitigation measures for social impacts identified in **section 3-Potential Environmental and Social Impacts**, are presented in **Table 9** along with the implementation schedule. The monitoring plan for the implementation of these mitigation measures is outlined in **Table 10**.

4.2 Social Impacts- Mitigation Measures & Implementation Schedule

Table 9: Mitigation Measures and Implementation Schedules for Social Impacts

Potential Social Impact	Mitigation Measure	Schedule of Implementation	Responsible Party
Loss of access to medical services	<ul style="list-style-type: none"> Provide temporary clinic facility in community. Redirect some procedures to the Calliaqua Clinic or Milton Cato Memorial Hospital. 	Prior to closure of existing facility	Ministry of Health, Wellness, and the Environment
Livelihood impacts: job creation, opportunities for food vendors	<ul style="list-style-type: none"> Seek to manage employment expectations by explaining the number and type of opportunities in advance to local communities and by explaining the skills required for each post. Prioritise recruitment from the community in which the project is located (affected community). Create safe space for vending. 	Prior to commencement of project activities	Ministry responsible for labour. Contractor
Occupational Health and Safety	<ul style="list-style-type: none"> Provide PPE for workers. Conduct on the job training for workers. Emphasise safety in daily toolbox talk. 	All project phases	Contractor
	Follow established health protocols for infectious (communicable) diseases not limited to COVID- 19.	All project phases	Contractor
Traffic disruptions	<ul style="list-style-type: none"> Develop traffic management plan. Assign traffic wardens at critical junctions. 	During construction	Contractor
Biomedical waste disposal	<ul style="list-style-type: none"> Only licensed workers appropriately geared/protected should handle bio-waste. Use colour coded bags for disposal. 	As needed	Designated Environmental Officer
New & improved health care facility	<ul style="list-style-type: none"> New and improved physical structure and structural resilience Increased access for PWDs 	Operational phase	Positive major impact

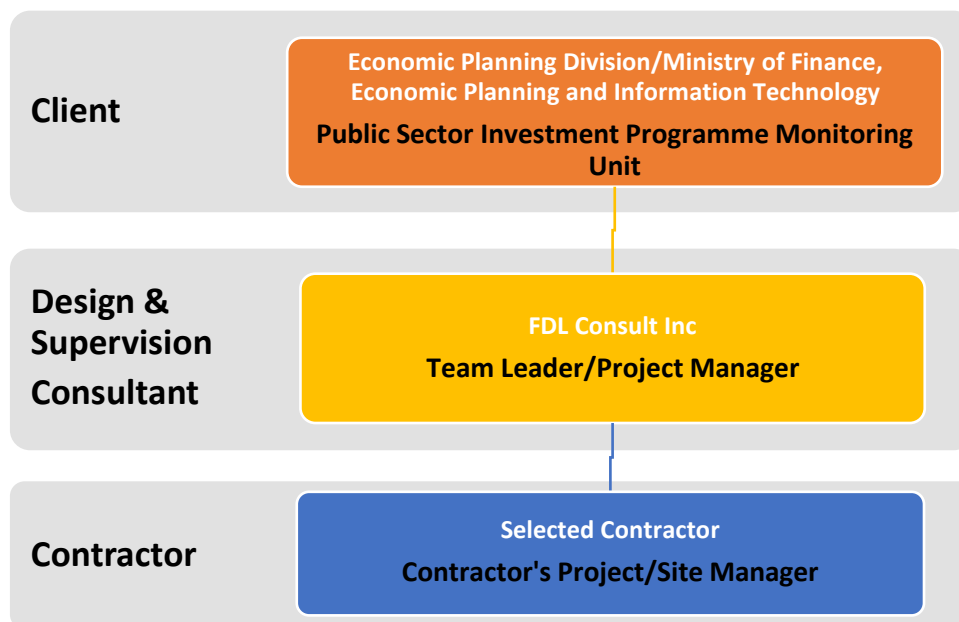
Table 10: Social Monitoring Plan

Social Parameter to be Monitored	Mitigation Measure	Location	Measurement	Frequency	Responsible Party
Access to medical services	<ul style="list-style-type: none"> Establish temporary clinic. Provide transportation to other health centre or hospital where applicable. 	In the community	Visual observations and recorded grievances.	Daily	PSIPMU's Safeguard Officer. MoHWE
Increased livelihood opportunities – job creation, vending opportunities	<ul style="list-style-type: none"> Equal employment opportunity Equal pay for equal work No discrimination 	At the job site	<ul style="list-style-type: none"> Payroll records Employment register 	Weekly	PSIMU's Safeguard Officer. Contractor
Noise level	<ul style="list-style-type: none"> Select equipment with recommended noise level. Ensure equipment are fitted with manufacturers' acoustics – silencers and mufflers. 	Along the road and at the construction site. At the Belair Government School	Measuring noise level using noise meter	Fortnightly	Contractor's Environmental Officer
Dust in air	<ul style="list-style-type: none"> Cover dust source. Install sprinklers 	At project site and in the adjacent community	Particulate matter in air using handheld monitors	Fortnightly	Contractor's Environmental Officer
Occupational health and safety protection	Ensure proper safety measures- use of PPEs and implementation of health and safety plan and procedures	At the construction site	<ul style="list-style-type: none"> Site inspection Visual observation 	Weekly	MoHWE & Contractor's Health & Safety Officer
Traffic delays	Park construction vehicles only in designated areas where they cause no obstruction to regular traffic.	At the construction site	Visual observation	Weekly	Contractor

5 PROJECT MANAGEMENT AND INSTITUTIONAL ARRANGEMENTS

This section of the report outlines the project management structure and the institutional arrangement in place for the execution of the project. It identifies the persons/institutions responsible for ensuring the implementation of the mitigation measures. **Figure 2** shows the project management structure/hierarchy while **Table 11** sets out the roles and responsibilities for all parties involved.

Figure 2: Project Management Structure/Hierarchy



The Ministry of Finance, Economic Planning, and Information Technology representing the Government of St. Vincent and the Grenadines (GoSVG) is the Client. The Public Sector Investment Programme Monitoring Unit (PSIPMU) within this Ministry is responsible for implementing this Project. Managing the budget, monitoring and evaluation including spot checks will constitute part of their role. PSIPMU as the Implementing Agency will spearhead the organisation of community consultation(s) in conjunction with the Design and Supervision Consultant (in the capacity of Project Manager) to update the community on the activities being undertaken as well as any notifications regarding modification of working hours, etcetera.

The Design and Supervision Consultant (DSC) is responsible for preparing the ESMP during the design phase, and any modifications during the construction phase, in the event of significant design changes and any attendant potential environmental and social impact, during construction. During construction the DSC's role will include supervision oversight of the Contractor's implementation of the ESMP, to ensure compliance with the requirements.

The Contractor is responsible for complying with the ESMP and all contractual requirements while undertaking the works. The general responsibilities of the Contractor including standard environmental and social measures to avert and mitigate adverse are described in the works contract.

Table 11: Roles and Responsibilities

Organisation	Responsibility
Client/Client's Implementing Agency	<ul style="list-style-type: none"> ▪ Spearhead the organisation of and participation in public and stakeholder consultation. ▪ Approve changes to the ESMP. ▪ Represent the Project during community meetings. ▪ Overall responsibility for the environmental and social performance of the Project. ▪ Review environmental & social management and monitoring reports and take the necessary action ▪ Review the ESMP performance and implementation of corrective actions or stop procedures in the event of breaches of the ESMP.
Design and Supervision Consultant (DSC)	<ul style="list-style-type: none"> ▪ Supervise and monitor of the implementation of the ESMP during the construction phase. ▪ Ensure effective communication and dissemination of the ESMP to Contractor. ▪ Record any incidents or Contractor's non-compliance with the ESMP and exercise the appropriate authority as Client's Project Manager (during construction), geared towards the Contractor's compliance. ▪ Prepare monthly reports on the supervision/monitoring of the implementation of the ESMP, performance of the ESMP, Contractor's compliance status with the ESMP and any corrective or other relevant actions taken regarding the ESMP.
Contractor	<ul style="list-style-type: none"> ▪ Adhere to the principles and policies set out in the ESMP. ▪ Implement the mitigation measures identified in the ESMP. ▪ Prepare and submit monthly reports on any environmental and social mitigation and monitoring issues; special reports will be made for exceptional circumstances. ▪ Keep records related to the environmental performance of the works.

Organisation	Responsibility
	<ul style="list-style-type: none"> Ensure all environmental and social mitigation and monitoring requirements are known and implemented by Contractor's personnel and sub-contractors.
Local authorities, civil society, members of nearby communities	Monitor environmental and social impacts and report any adverse effects, offering suggestions for improvement through the community meetings and or the grievance redress mechanism.

5.1 Reporting, Review and Verification Procedures

Mitigation requirements as well as implementation and verification procedures, are applicable during all phases of this project. Three implementation phases are recognised:

- Prior to construction:** Site preparation- clearing, hoarding, demolition where applicable, placement of project signs (notices, warnings, directions, information), removal of solid waste, delivery of construction materials and equipment.
- During construction** – excavation, renovation and modification of the existing building, constructing the added walls and other components of the building and other structures on the site (drains, septic tanks, cistern, carpark, walkways and access road) installation of service infrastructure (plumbing, telecom, electrical, etc).
- Operational** – Use of the building during the defects' liability period.

Pre-construction assessment: The PSIPMU, through its Safeguards Officer/s (or Client designate), the Civil Works Contractor (Contractor's designated Environmental, Social, Health & Safety [ESHS]) officer/s and Client's Supervision Consultant (Project Manager) shall survey the project site prior to construction to document the condition of all work areas especially sensitive areas referenced in the ESMP. A pre-construction report, including photographs documenting the status of each project work area prior to project activities shall be prepared by the relevant parties (Contractor, Supervision Consultant) as project records.

Construction assessment: The Supervision Consultant shall continuously monitor the construction activities and the effects of the mitigation measures implemented, to determine any appropriate course of action to limit risks. The PSIPMU/Safeguards Officer shall visit the sites as frequently as required but not less than twice per month to check progress and verify compliance at the site. Oversight agencies (Physical Planning) should also visit the site on an

as needed basis at any time. A report documenting compliance with all contractual agreements and construction mitigation measures shall be prepared by the review team /designated party at the completion of each site visit. All reports are to be submitted to the applicable party/parties named in the works contract.

Monitoring: Contractor (Contractor's ESHS officer/s) would be on site daily to ensure their workers' compliance with all applicable mitigation measures for the work phase. The Contractor will keep a site log or journal to document any activity or event that has the potential to negatively impact the environment. The Supervising Consultant (SC) has oversight monitoring responsibility over the Contractor's implementation of the ESMP. The SC's assigned site staff will keep a log of all compliance and non-compliance issues.

Incidents Reporting: The Contractor's ESHS Officer is responsible for preparing and submitting incidents reports to the Project Management Team within 24 hours from discovery of the incident. The ESHS Officer shall maintain a complete project record of incidents and accidents associated with their contract scope of work. A template for reporting project and worker related accidents in in Appendix C. The record shall be regularly updated and included with monthly reports submitted to the Employer and or Supervising Consultant (as mandated in the works contract reporting structure).

Corrective Action: The works contractor is responsible for responding to and addressing notices of non-compliance in a timely manner and to the satisfaction of the Supervision Consultant. The Labour Commissioner and the PIU will be notified in writing of subsequent noncompliance. The Contractor will be responsible for the rehabilitation costs and work effort associated with any environmental damage that may occur due to non-compliance with the mitigation measures and applicable laws.

5.2 Institutional Structure

Supervision, ESMP Monitoring, and Reporting Supervision for compliance with environmental and social safeguards policies will be managed by the PSIPMU's assigned officer who will conduct periodic inspections to assure environmental compliance as well as support the management of social risks and impacts, and implementation of social safeguards requirements.

The Contractor also has responsibility for on-the-ground compliance with the contract clauses, recommendations, and mitigation measures and reporting any issues of ineffectiveness of the measures.

The Supervising Consultant will monitor the contractor's compliance with the ESMP, assess the risks associated with matters of non-compliance and enforce the relevant contract clauses to ensure the Contractor's realignment with the ESMP implementation requirements.

Reviews of the ESMP shall also be conducted by the Supervision Consultant, during project implementation to verify the effectiveness of the mitigation measures. Results of monitoring and measurement of performance indicators will be reported on monthly during construction. This report will be reviewed by the PSIMU/Client and Supervision Consultant for deviations from expected outcomes, and to identify improvements for implementation.

Performance that falls below expected levels will be addressed as soon as reasonably practicable and corrective actions will be identified and implemented where the ESMP is found to be deficient, where measures are lacking, and/or when changing circumstances are encountered. The PSIPMU/Client shall record and report the results of these reviews and any other self-regulation processes to all concerned parties.

6 STAKEHOLDER ENGAGEMENT

The WB's requirements for stakeholder access to information can significantly improve the environmental and social sustainability of projects, enhance project acceptance, and make a significant contribution to successful project design and implementation.

6.1 Objective of Stakeholder Engagement

The objective of stakeholder engagement is to assess the level of stakeholder interest and support for the project and to ensure that their views are considered in project design and implementation. This requires effective and inclusive engagement with project-affected parties (facility users, people who utilise the adjacent postal service, occupants and users of adjacent properties including the school community) throughout the project life cycle providing them with timely and appropriate project information on environmental and social risks. This information should be provided in an appropriate manner and format; accessible and culturally appropriate, considering specific needs of groups that may be differentially or disproportionately affected by the project.

Local community and stakeholders will therefore be engaged during the mobilisation, construction, and operational stages of the project. Stakeholders will be identified, and concerted effort made to build and maintain a constructive relationship guided by the following principles:

1. clear messages using simple language,
2. openness, honesty, credibility, and trust in all communication,
3. tailored to specific audiences,
4. content is relevant to the target audience,
5. use of multiple methods to get information to some audiences,
6. designed for two-way communication, with mechanisms for feedback clearly integrated,
7. accessible to all – including persons with disabilities.

Materials will be prepared and disseminated on topics including the following:

1. construction activities at sites,
2. hiring practices and employment opportunities,
3. transport/traffic in the community and related health, safety, and environmental issues,
4. community health and safety awareness,
5. waste and environmental issues, particularly related to dust and noise,
6. grievance/complaints process and procedures.

Information dissemination and exchange will be in the following formats and used as applicable to the target audience/stakeholders:

1. Written material, such as fact sheets, flyers, and brochures
2. Websites and social media
3. Group and individual meetings
4. Media releases
5. Traditional media

6.2 Stakeholder Identification

The main project stakeholders are:

Government Ministries, Departments and Agencies

Following are the key government stakeholders that will impact the project because of the technical, legal and regulatory roles they play in the execution of governance.

1. Ministry of Finance, Economic Planning, and Information Technology (Client)
2. Ministry of Agriculture, Forestry, Fisheries, Rural Transformation, Industry and Labour
3. Ministry of Transport, Works, Lands and Surveys, and Physical Planning
4. Ministry of Health, Wellness, and the Environment

5. Ministry of Legal Affairs
6. Ministry of National Mobilisation, Social Development, Family, Gender Affairs, Youth, Housing and Informal Human Settlement

Civil Society, Adjacent Local Communities and Non-Governmental Organisations

Civil society includes but is not limited to the local surrounding communities in proximity to the works, educational institutions (the Belair Government School, West St. George Secondary, All Saints Medical School), non-governmental organisations (NGOs) such as Glad Tidings Tabernacle and community-based organisations (CBOs), including Belair Sports Club.

Vulnerable Individuals and Groups

These stakeholders include individuals in the affected community facing a range of limitations and obstacles to benefiting fully from project activities if not adequately engaged; particularly those who use the clinic on a daily or weekly basis. Vulnerable individuals and groups include the poor, women/pregnant women, youth, persons with disabilities (PWDs) and the elderly.

6.3 Stakeholder Engagement Register

The project team will establish a Stakeholder Engagement Register that will document all stakeholder engagement activities, log correspondence and consultations with stakeholders (including all meetings, presentations, feedback, and phone calls). This creates a record of engagements for institutional knowledge and reference if misunderstandings or questions arise in the future. Reports compiled from the register will be used to measure stakeholder perceptions about the project.

The Environmental and Social Safeguard Officer will be responsible for receiving and recording any queries, concerns, or comments regarding the project. Comments and decisions made about them will be collated and reported to the relevant stakeholders once the final decision is reached on the course of action related to the comment/s.

Monitoring and Review

The Stakeholder Engagement Plan and associated documents will be reviewed and modified as necessary throughout the life of the project. The stakeholders' registry and the information

documented will be reviewed and upgraded as necessary to ensure that the stakeholder plan is meeting project expectations.

6.4 Grievance Redress Mechanism

A Grievance Redress Mechanism (GRM) refers to methods and processes by which a redress to a grievance is sought and provided. GRMs are designed to benefit both the project and the project-affected persons (PAPs). A separate GBV and SEA/HS protocol exists and it is handled in a confidential manner.

A grievance refers to an issue, concern, problem, or claim, whether actual or perceived, that affects individuals and communities' physical, social, and economic conditions in the project area of influence. Grievances can occur at different stages of the project cycle:

1. **Inception** – complaints at this stage are about the perceived macro impact (social, economic, environmental) of the Project.
2. **Implementation** – these are complaints about the micro context of the Project emerging from its specific activities, for example, complaints related to construction noise or dust, displacement, compensation, etcetera.
3. **Close** – these are complaints about the non-fulfilment of project activities.

The GRM provides an opportunity for the public to voice their complaints or concerns and to seek clarification and resolve misconceptions about the project activities and implementation process. It provides a simple, transparent, and timely tool for the expression of opinions or grievances related to project activities and their execution.

Objectives of the GRM

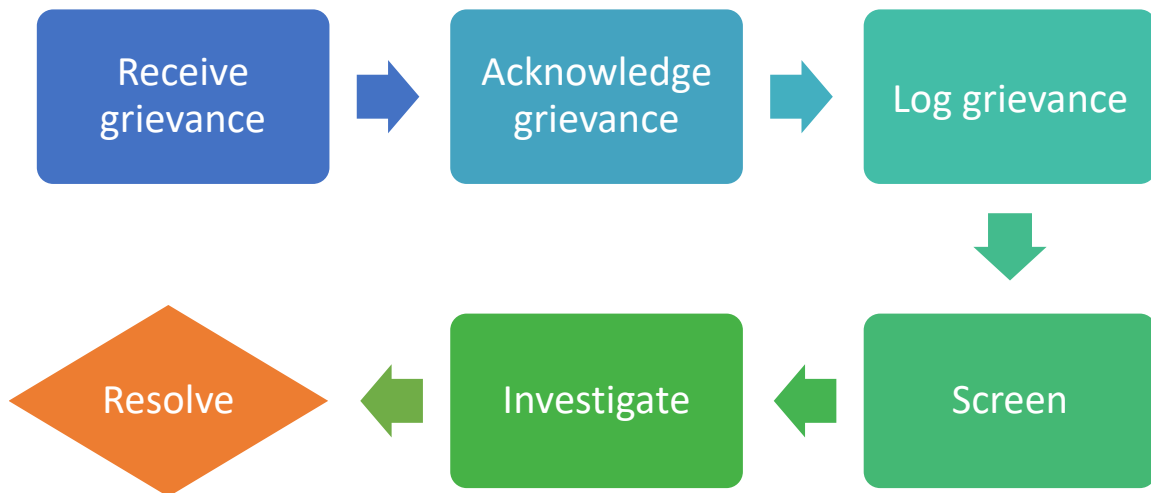
The objectives of the Grievance Redress Mechanism are to:

1. ensure that the Government of Saint Vincent and Grenadines' regulations and the World Bank's Environmental and Social Standards are adhered to in all project activities,
2. address any negative environmental and social impacts of projects and activities,
3. resolve all grievances emanating from the project activities in a timely manner.

6.5 Project Grievance Redress Procedure

A process approach (illustrated in **Figure 3**) will be utilised to ensure the grievances are reported and addressed effectively.

Figure 3: Grievance Redress Procedure



Receive grievance:

The PSIMU should receive all grievances. At the national consultation, stakeholders will be informed of various avenues through which the grievance redress mechanism can be accessed.

Acknowledge grievance:

All grievances will be acknowledged by telephone or in writing by the PSIMU using the Grievance Acknowledgment Form within 48 hours of receipt. The complainant will be informed of the approximate timeline for addressing the complaint if it cannot be immediately addressed. The PSIMU will work with the safeguards team (environmental and social safeguard officers/specialists) to ensure the speedy resolution of the grievance. If the complaint cannot be resolved at this level, it is taken to the next level. Use of the GRM does not prevent the PAP from seeking legal counsel.

Register/log grievance:

After receiving and recording the grievance on the Grievance Intake Form (**Appendix A**), it will be registered in the Grievance Redress Registration log. [Separate registration for labour and other general project grievances].

Screen:

The PSIMU reviews the complaint, classifies it, and assigns a grievance officer. The complaint will be forwarded to the Safeguard Team responsible for investigating the claim and liaising with both the aggrieved party and project technical team to reach a mutually acceptable resolution. The complainant will be given a specific timeline within which the claim will be resolved. Meetings with the grievant/complainant will be held, if necessary, with the objective of resolving the matter. All meetings must be recorded.

Investigate:

The grievance officer will investigate the complaint. This investigation will include but is not limited to meetings with the complainant, site visits, meetings and/or interviews with project staff and collection of relevant documentation and other forms of evidence. For meetings, the deliberations and decisions will be recorded on the Meeting Record Form. Community representatives or representatives of the complainant will be allowed to sit in on these meetings.

Classification of Grievance (see levels of Grievance)

- | | |
|---------|---|
| Level 1 | When an answer can be provided immediately and/or the safeguards team is already working on a resolution. |
| Level 2 | One-off event; a member of the stakeholder engagement team and Client's Designate/PSIPMU can provide a resolution. |
| Level 3 | If the complaint is repeated or if it is a high-profile grievance that, if not resolved promptly, may represent significant risks to the environment or community, the Grievance Redress Committee will address it. Additionally, the Grievance Redress Committee would address any complaint that indicates a breach of law or applicable policy/regulation. |
| Level 4 | The Court of Law - Violations of rights, Gender-Based Violence (GBV), all grievances that the Grievance Redress Committee cannot resolve. |

Resolution:

The resolution at the first tier should generally be completed within fifteen (15) working days of receiving the grievance and notified to the concerned party through the Disclosure Form (**Appendix B**).

If the grievance is not being resolved within this period, it can be referred to the Grievance Redress System's next level. However, once it is determined that progress is being made towards a resolution, the grievance will be retained at this first level. The complainant will be informed of this decision, and an estimated time for the resolution of the matter will be given either verbally or in writing. If the issue cannot be resolved within twenty-five (25) working days, it will be transferred to the next level. Once a resolution has been agreed and accepted, the complainant's acceptance will be obtained on the Disclosure Form. If the proposed resolution is not accepted, the grievance will be escalated to level 2.

The complainant will be informed in writing of the measures taken to address the grievance by the Project Manager or the Social Specialist if the complaint is against the Project Manager.

7 OTHER MANAGEMENT PLANS AND PROTOCOLS

The Contractor's Project Site Manager should be responsible for the implementation and oversight of all project management plans to ensure that workers are properly instructed and that the plans are successfully implemented. These plans should be developed before the project commences and be upgraded throughout the project life cycle. The contents in 7.1, 7.2 and 7.3 are the building blocks from which the contractor will develop these working documents.

7.1 Community Health and Safety (CHS)

A community Health and Safety Plan is designed to help project managers prioritise and monitor CHS controls. It identifies potential health impacts such as communicable diseases, accidents and injury, and environmental health impacts and proposes management intervention. The plan should be developed in consultation with the Ministry of Health, Wellness and the Environment and should do the following:

- 1) Anticipate and avoid impacts on the health and safety of project affected community during the project life cycle.
- 2) Promote quality, safety and climate change consideration in infrastructure design and construction.
- 3) Avoid or minimise community exposure to project related traffic and hazardous material and have in place effective measures to address emergencies.

7.2 Occupational Health and Safety Protocols

Health and safety protocols are designed to avoid or minimise accidents or incidents to workers from project related activities. The following are mandatory requirements:

- 1) All persons on the project site must wear PPE appropriate to the job/task being executed.
- 2) Always use equipment and machinery safely; observe manufacturers' guidelines.
- 3) Keep work areas clean.
- 4) Clean up spills immediately.

- 5) Report unsafe conditions to supervisors or health and safety personnel.
- 6) No alcohol or illegal drugs are allowed or used on the work site.
- 7) Report all injuries promptly.
- 8) Do not take shortcuts; all accidents are preventable.
- 9) If you are not trained – do not do it.
- 10) Under no condition are workers to place themselves in danger.
- 11) Scaffolding should be properly anchored, have proper guard rails and fully covered deck. Workers must use harnesses and belts as appropriate.

7.3 Waste Management Plan

7.3.1 Objectives

The *objectives* of the waste management plant are to:

- 1) encourage sustainable use of material,
- 2) reduce waste disposal cost,
- 3) improve workplace and public health safety,
- 4) reduce or eliminate legal and financial liabilities,
- 5) improve community trust and relationships.

Waste management practices to be implemented, must be guided by the principles of:

- 6) Prevention
- 7) Reduction
- 8) Reuse
- 9) Recycle
- 10) Disposal

7.3.2 Waste Classification and Disposal Method

Non- hazardous waste:

Domestic waste: Organic degradable waste would go to the landfill.
 Inorganic non-biodegradable waste will go to the landfill.

Construction Waste:	Concrete fragments, glass, electrical wire etc. will go to site designated by the national solid waste authority.
Hazardous waste:	Liquid waste will go to septic tanks then to seepage pit.

Biomedical waste

Biomedical waste includes sharps (items that could cut or puncture); cultures and stocks; human blood, blood products and body fluids; pathological waste; animal waste and selection isolated waste. Personal Protective Equipment (PPEs) should be made available to all persons who handle, transport, and treat biomedical waste; this includes thick gloves, industrial boots or safety shoes and protective clothes such as coveralls.

Handling and disposal of biomedical waste must conform to generally accepted international standards that safeguard public health and enhance occupational safety of health care workers. A cradle-to-grave approach is required, meaning that the standard of care observed in the health care institution must continue until final disposal of the waste. This requires recordkeeping, and provision relating to inspection to enforcement of applicable laws and regulations.

It would be necessary to have some estimate of the quantity of waste to be generated so that appropriate space could be allotted for disposal.

APPENDIX A-SAMPLE GRIEVANCE INTAKE FORM

(a) Grievance Registration Form

Grievance No.: _____

REGISTRATION OF GRIEVANCE

Please use capitals:

Name: _____

Contact No: _____

Address: _____

E-mail Address: _____

Gender: _____

NIS Number: _____

Age Group: _____

National ID No: _____ (5-

19) (20-39) (40-59) (60 +)

Please note that personal information is optional. Refusal to provide or unavailability of such information cannot hinder the registration of a grievance or in any way prejudice an individual or their grievance.

(b) **Name of**
Project Site: _____

As per the Operational Procedures of the Project, Grievance Redressal, I register my grievance as detailed:

(c) **Details of Grievance**

(d) Outline reasons why and how you are affected by the project. (overleaf if necessary)

(e) If land or other properties are being affected e.g. (agriculture) include copies of relevant documentation you have, to support your claim.

List documents:

A: _____

B: _____

C: _____

D: _____

E: _____

F: _____

(f) **Undertaking:**

I hereby certify that the statements made in my grievance and the documentation enclosed are accurate and complete to the best of my knowledge. If at any time, any part of the grievance or the documentation is found to be false, I will be liable for

any legal action that the Government of St. Vincent and the Grenadines may deem necessary.

(g)

Date: _

Signature of Aggrieved Person: _____

Name of Recording Officer:

Signature: _____

(Please Print)

(Continue overleaf if necessary)

APPENDIX B- SAMPLE PUBLIC DISCLOSURE FORM

Name: _____

Home Address: _____

Email Address: _____

Incident Information: Date of Incident (DD/month/Year) _____

Time of Incident _____ am/ _____ pm

Location of Incident _____

Investigating Officer (full name): _____

Description of records requested:

(a) Incident Report, (b) Video, (c) Follow up information, (d) Other _____

Additional details _____

I prefer to receive these records or information in the following format:

☐ Electronic copy (CD, Email, Video)

☐ Paper copy

☐ View by appointment

Requested by: _____

Date requested: DD/Month/Year _____

Received by: _____ **Date received** DD/Month/Year _____

Processed by: _____ **Date processed:** DD/Month/Year _____

APPENDIX C – SAMPLE ACCIDENT REPORT FORM

B1: Incident / Accident Details

Project Site:			
Date of Incident / Accident:	Time:	Date Reported:	Time Reported:
Reported by:	Reported to:	Notification Type:	Email/'phone call/media notice/other
Full Name of the Contractor:		Full Name of Subcontractor:	

B2: Type of incident / Accident (please check all that apply)

Fatality ☐ Lost Time Injury ☐ Displacement Without Due Process ☐ Acts of Violence/Protest ☐ Disease Outbreaks
☐ Forced Labor ☐ Unexpected Impacts on heritage resources ☐ Unexpected impacts on biodiversity resources ☐
 Environmental pollution incident ☐ structure failure ☐ Other ☐

B3: Description/Narrative of Incident / Accident

I. Details of the Incident / Accident

II. What were the conditions or circumstances under which the incident occurred (if known)?

III. Are the basic facts of the incident clear, or are there conflicting versions? What are those versions?

IV. Is the incident still ongoing, or is it contained?

V. Have any relevant authorities been informed? Who was informed?

B4: Actions taken to contain the incident / Accident			
Short Description of Action	Responsible Party	Expected Date	Status
Have the works been suspended? Yes <input type="checkbox"/> ; No <input type="checkbox"/> ;			

Please attach a copy of the instruction suspending the works.

B5: What support has been provided to affected people

--

B6: Injury Information

Injured Employee

Name:

Job Title:

Job at time of Injury:

Type of Employment

Full – time ☐

Part – time ☐

Temporary ☐

Other ☐

Length of time employed with the Company:

Length of time in current position at the time of the incident:

Description and severity of injury:

Location at the time of the incident/accident

Date and time of incident / Accident: